ANNUAL MEETING OF THE BOARD OF LIBRARY TRUSTEES APRIL 15, 2014 BELMONT PUBLIC LIBRARY, BELMONT, MASSACHUSETTS

The meeting was called to order at 7:30 P.M. in the Claffin Room by Library Director Maureen Conners. In attendance were Trustees Elaine Alligood, Mark Carthy, Kathleen Keohane, Matt Lowrie, Gail Mann, and Sarah Phillips.

As out-going Chair of the Trustees, Matt Lowrie welcomed newly-elected Kathleen Keohane and Gail Mann to the Board of Trustees.

Director Conners called for nominations for Chair. Trustee Sarah Phillips nominated Matt Lowrie. This was seconded by Trustee Elaine Alligood. Chair Lowrie was elected with a unanimous vote.

Director Conners called for nominations for Vice-Chair. Trustee Elaine Alligood nominated Mark Carthy. This was seconded by Trustee Mann and voted unanimously.

Director Conners called for nominations for Secretary. Trustee Lowrie nominated Sarah Phillips. This was seconded by Trustee Alligood and voted unanimously.

The annual meeting was adjourned at 7:35 P.M.

Respectfully submitted, Sarah Phillips, Secretary Chair Matt Lowrie called the meeting to order at 7:35 p.m. in the Claflin Room of the Library. Present were Trustees Elaine Alligood, Mark Carthy, Kathleen Keohane, Matt Lowrie, Gail Mann, Sarah Phillips, and Director Maureen Conners. Stewart Roberts of J. Stewart Roberts Associates, Inc., Architects, also attended.

The minutes of the meeting of March 25, 2014 were approved on a motion by Chair Lowrie, seconded by Trustee Carthy and voted unanimously.

Old Business

Stewart Roberts Report – Stewart Roberts reviewed six architectural designs his firm had originally prepared in 2005 for a new library building, or library renovation/addition, all on the current site. This included cost estimates for two of the schemes, updated to current dollars. Mr. Roberts described the problems with the existing site, such as wetlands and parking space. He reviewed the requirements of ADA and MAAB (Massachusetts Architectural Access Board), and answered trustee questions at length. The trustees thanked Mr. Roberts for his assistance.

Chair Matt Lowrie distributed a draft analysis of various options for routine maintenance, renovation or rebuilding of the library building on the existing site, which was discussed in light of the updated cost comparisons. It was agreed to prepare a list of required repairs and renovations, as part of a proposal to Town Selectmen and Committees. Director Conners will prepare comparative library usage figures for Belmont and area towns.

Position vacancies – Director Conners announced the hiring of Myles Sullivan to fill the circulation position, beginning April 22. The search for the Technology Librarian was extended, and interviews will commence soon.

New Business

One Book One Belmont – Activities to date for this year's OBOB program have been well attended. Author Nathaniel Philbrick will speak at the Beech Street Center on May 6, introduced by Chair Matt Lowrie and former BPL President Scott Ferson.

Friends of the Library update - Trustee Phillips reported that the Friends voted to add \$1,500.00 to funds for library gifts. Work is progressing on a revision of the Bylaws. Director Conners reported that the Friends have invited Susan Flannery, Director of Cambridge Libraries, to speak at the library on May 29 at 7:30pm.

The meeting adjourned at 9:25 p.m.

<u>Next meeting Tuesday May 27th, 7:30 p.m.</u> (Alternate date June 3) June meeting scheduled for June 17th.

April 22 is the date of the reception for retired Trustee Keenan.

Respectfully submitted, Sarah Phillips, Secretary

Exhibits:

Agenda April 15, 2014
Minutes March 25, 2014
BPL Comparative Cost Estimate, J. Stewart Roberts Associates, Inc., 11/9/04
BPL Comparative Cost Estimate, J. Stewart Roberts Associates, Inc., 3/28/14
Draft Analysis: Renovation/Rebuild
Director's Report April 15, 2014
Belmont Public Library Expenditures April 2014
Activity Report March 2014
Thank-you Note

Belmont Public Library Belmont , Massachusetts

	SB Combined Site – Underground Parking Gunnity Unit 5	\$351,600			\$9,900,000	\$0 \$0 \$1,620,000	\$11,981,600	\$900,000 \$200,000 \$1,100,000	\$60,000 \$20,000 \$15,000	\$1,198,160 \$110,000 \$1,308,160	\$225,000 \$25,000 \$30,000 \$50,000 \$100,000	\$745,738	\$3,915,125
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	e - Parking De	\$12.00/Sf	\$20,000		\$225.00/Sf \$115.00/Sf \$55.00/Sf \$28.00/Sf \$22.00/Sf \$5.00/Sf	\$8.50/Sf \$60.00/Sf	\$267/Sf	\$20/5/	\$60,000 \$20,000 \$15,000	10.00%	\$225,000 \$25,000 \$30,000 \$50,000 \$100,000	5.00%	\$436/Sf
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	- New Build	\$12.00/Sf	\$20,000 \$20,000 \$20,000		\$225,00/Sf \$115,00/Sf \$55,00/Sf \$28,00/Sf \$22,00/Sf \$5,00/Sf	\$8.50/5[\$242/SI	\$20/Sf \$24.55	\$60,000 \$20,000 \$15,000	10.00%	\$225,000 \$25,000 \$30,000 \$50,000 \$100,000	5.00% \$321/SI	
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	Renovation/A		\$20,000	\$170.00/Sf \$60.00/Sf \$55.00/Sf \$28.00/Sf	\$22.00\Sf \$5.00\Sf \$230.00\Sf \$120.00\Sf \$25.00\Sf \$22.00\Sf \$5.00\Sf	\$8.50/Sf	\$204/51	\$20/Sf	\$60,000 \$20,000 \$15,000	11.00%	\$225,000 \$25,000 \$30,000 \$50,000 \$100,000	7.00% \$278/SI	\$347/5(
	3A Expanded Site – Renovation/Addition Quantity Unit \$		Allow Allow Allow	29,300 Sf	22,000 Sf	40,250 Sf	51,300 Sf	44,000 Sf	Allow Allow Allow		Allow Allow Allow Allow Allow Not included	51,300 Sf	
	Cost	\$351,600	\$20,000 \$20,000 \$15,000	05	\$9,900,000	\$85,000 \$0 \$1,980,000	\$12,371,600	\$200,000	\$60,000 \$20,000 \$15,000 \$95,000	\$1,237,160 \$108,000 \$1,345,160	\$225,000 \$25,000 \$30,000 \$50,000 \$100,000	\$766,088	\$20,109,810
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	1B Existing Site – Renovation/Addition Ousnity Unit \$		\$20,000 \$20,000 \$15,000	\$170.00/Sf \$80.00/Sf \$55.00/Sf \$28.00/Sf	\$5.00/SI \$270.00/SI \$28.00/SI \$28.00/SI \$22.00/SI \$5.00/SI	\$8.50/5f	ion:ecze	\$20/Sf \$24.55	\$60,000 \$20,000 \$15,000	11.00% 10.00%	\$225,000 \$25,000 \$30,000 \$50,000	7.00% 119.58/Sf	IS/86ES
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Belmont Public Library Belmont , Massachusetts

Comparative Cost Estimate								6
Updated from 2005 3/28/14	1B Evieting Site	- Renovation/Additi	on		2B Existing Site	Now Puildin	_	V
3/20/14	Quantity	Unit \$	Cost		Quantity	- New Buildin Unit \$	g Cos	st
Construction					5			
Demolition	0 Sf		\$0		29,300 Sf	\$15.00/Sf	\$439,50	0
Site Development								
Utilities	Allow	\$30,000	\$30,000		Allow	\$30,000	\$30,00	
Roads Walk	Allow Allow	\$30,000 \$20,000	\$30,000 \$20,000		Allow Allow	\$30,000 \$20,000	\$30,000	
VVain	Allow	φ20,000	φ20,000		Allow	\$20,000	\$20,000	,
Construction								
Renovation	29,300 Sf	\$241.00/Sf	\$7,061,300		0 Sf		\$0)
Architectural Finishes		\$85.00/Sf \$70.00/Sf						
Mechanical		\$42.00/Sf						
Electrical		\$35.00/Sf						
Plumb & Fire		\$9.00/Sf			10/25/2021		12.000	
New Construction Architectural	22,000 Sf	\$350.00/Sf	\$7,700,000		44,000 Sf	\$300.00/Sf	\$13,200,000)
Finishes		\$195.00/Sf \$70.00/Sf				\$145.00/Sf \$70.00/Sf		
Mechanical		\$42.00/Sf				\$42.00/Sf		
Electrical & Tech		\$35.00/Sf				\$35.00/Sf		
Plumb & Fire		\$8.00/Sf				\$8.00/Sf		
Parking								
Surface Parking	18,750 Sf	\$10.00/Sf	\$187,500		10,000 Sf	\$10.00/Sf	\$100,000	ĺ
Parking Deck	18,750 Sf	\$95.00/Sf	\$1,781,250		00 000 01	*	\$0	
Underground Parking			\$0		22,000 Sf	\$135.00/Sf	\$2,970,000	
Subtotal Construction	51,300 Sf	\$327.7/Sf	\$16,810,050		44,000 Sf	\$382/Sf	\$16,789,500	i e
Furnishings								
Furniture	44,000 Sf	\$22/Sf	\$968,000		44,000 Sf	\$22/Sf	\$968,000	
Stacks Subtotal	44,000 Sf	\$26.55	\$200,000 \$1,168,000		44,000 Sf	\$26.55	\$200,000 \$1,168,000	
Custotal	44,000 01	Ψ20.55	ψ1,100,000		44,000 01	Ψ20.33	φ1,100,000	
Equipment	227	12001000	222		10/00/	190750 000000		
Computers Library Equiipment	Allow Allow	\$60,000 \$20,000	\$60,000 \$20,000		Allow Allow	\$60,000	\$60,000	
Misc	Allow	\$15,000	\$15,000		Allow	\$20,000 \$15,000	\$20,000 \$15,000	
Subtotal		¥10,000	\$95,000			Ψ.Ο,ΟΟ	\$95,000	
B () 15								
Professional Fees Architectural		11.00%	\$1,849,106			10.00%	\$1,678,950	
Furnishings		10.00%	\$116,800			10.00%	\$1,076,930	
Subtotal	***************************************	***************************************	\$1,965,906				\$1,795,750	
Project Expenses								
Project Manager / Clerk	Allow	\$350,000	\$350,000		Allow	\$350,000	\$350,000	
Printing Bid Documents	Allow	\$25,000	\$25,000		Allow	\$25,000	\$25,000	
Survey & Testing	Allow	\$30,000	\$30,000		Allow	\$30,000	\$30,000	
Misc Expenses Moving	Allow Allow	\$75,000	\$75,000 \$110,000		Allow	\$50,000	\$75,000	
Temporaty Facility	Not Included	\$110,000	\$110,000		Allow Not Included	\$100,000	\$110,000	
Subtotal			\$590,000				\$590,000	
Particul Continuous								
Project Contengency Contengency		7.00%	\$1,444,027			5.00%	\$1,021,913	
	2000	710070	Ψ1,111,021			3.5075	Ψ1,021,010	1
Total Comparative Budget Estimate	51,300 Sf	\$430.27/Sf	\$22,072,982		44,000 Sf	\$488/Sf	\$21,460,163	MAGOT
of Project Costs in Current Dollars								2
Escalation								
Escalation 4%/Year 60 Months			\$4,414,596				\$4,292,033	
Subtotal		\$516/Sf	\$26,487,579			\$585/Sf	\$25,752,195	
Escalation 4%/Year 120 Months			\$8,829,193				\$8,584,065	
Subtotal		\$602/Sf	\$30,902,175			\$683/Sf	\$30,044,228	
			2000-0004					
			\$16,394,557				\$16,087,848	
			\$5,678,425	35%			\$5,372,315	33%
			\$20,493,197				\$20,109,810	
			\$5,994,382	29%			\$5,642,385	28%
			\$24,591,836				\$24,131,772	
			\$6,310,339	26%			\$5,912,456	25%



MBL DRAFT 4/15/14

Role of the ADA in the analysis.

ADA compliance is triggered at \$1.2M (1/3 of the book value of the building) in any 3 year period. [VERIFY] ADA compliance would cost \$1.5M or so to achieve and, in the absence of a major renovation, would result is a decrease of usable space by 25-30%, according to an architectural analysis. [VERIFY] Historically, the Trustees have regarded this outcome as disastrous.

Scenario 1: Routine maintenance, for the long haul, without ADA compliance.

Total costs were estimated in 2011 at:

- \$3.35M for essential work (e.g., a fire suppression system)
- \$5.5M for essential and basic work (basic includes, for example, the front steps and carpet)
- \$6.6M for essential work, basic work, and ADA compliance

It would not be prudent to run right up to the ADA limit, so practically speaking, we can spend no more than \$300k per year of ADA triggering expenses. I think that most of the expenses in this category are "repair" rather than "renovate", so this may be OK. But at \$500k per year, it will still take more than a decade to keep the library functional at a basic level.

Note: None of the above work scope will qualify for state aid or is likely to generate donations. It will all be borne by Belmont taxpayers.

Scenario 2: Perform modest renovations, that would not trigger ADA

I was going to work this up, but frankly, it sounds like a bad idea. It will take a decade to do essential and basic work. Planning other improvements does not seem to make sense.

Scenario 3: Major renovation, with state aid

To qualify for state aid, the Trustees believe that a proposed renovation would have to support the same or greater programming than the current building. With ADA compliance, that means a larger building is required to receive state aid.

Scenario 4: Rebuild

Rebuilding may actually be cheaper, with state aid qualification.

Scenarios 3 and 4: At what level should we be requesting essential or basic repairs now?

DIRECTOR'S REPORT April 15, 2014 Claflin Room 7:30 PM

Building and Grounds

Stewart Roberts will review the updated cost estimates for a new library and an addition renovation based on the 2005 feasibility study. The site for those plans was the existing library site.

Director's Report

Budget – The warrant sub-committee for the library has scheduled a meeting to go over the FY15 budget. It will be held at 4PM on Thursday, April 17. I believe Sarah was going to attend but we can discuss this at the meeting. Perhaps our newly elected trustees may like to attend. Liz Allison and Greg Mennis will be in attendance. Greg is responsible for writing the report for TM.

Staff vacancies – We have hired Myles Sullivan to fill the circulation position. He will start on April 22. We extended the Technology Librarian search. It closed on Friday, April 11. We hope to begin interviewing in the next couple of weeks.

Town Meeting - The Warrant Article for Town meeting was withdrawn.

MLN upgrade – MLN will go live with Sierra the new software on April 22. The software (read-only mode) has been installed on all the staff computers so we are all set for the cut-over. Staff has been familiarizing themselves with the new platform so the transition should be fairly simple. Sierra has all the existing functionality of Millennium. The upgrade does not affect the public-just staff.

OBOB – The activities for OBOB will be held this month. See enclosed bookmark. The big finale, author Nathaniel Philbrick's talk, will be May 6th at the Beech St. Matt will do a brief summary of OBOB and thank all involved - then Scott Ferson will introduce the author.

The Books and Bites OBOB program was very successful and as of Friday, twenty-six people had signed up for the Freedom Trail Tour to the Bunker Hill Monument.

Joanna, the new reference librarian, is collecting "selfies" of people reading the OBOB title *Bunker Hill*! You can check out the ones we've thus far at instagram.com/belmontlibma, or you can send us your own on Facebook, Twitter, or Instagram @belmontlibma #onebook #obob2014. We'll share an album on Facebook and our website as the collection grows. I think we should do a group picture of the trustees reading *Bunker Hill* to post – similar to the one Ellen did at the Oscar's.

latest books and your you have helped me

with many of my work related projects and I opinions and thoughts. lose hearing about the Salary Salary

To the entire library staf,

me through a lang winter. families feel the same way. yes are so willing to help everyone with a smile and Thank you be heping I am sure so many All of you always greet find a book that is Just right !

A Veny appreciative Belmint Resident. Snearely,

We are lucky to house you all.

H H H									
E B		BELMONT PL	JBLIC LIBR	MONT PUBLIC LIBRARY EXPENDITURES	TURES				
LIBR			APRIL	2014				10-Apr-14 4:46 PM	
LIBR		ORIG./ADJ. APPROPRTNS.	TRANSFER	ADJUSTED BUDGET	SPENT	SPENT JULY - APRIL	BALANCE	PROJECTED 10 MONTHS	EXP
	LIBRARY ADMINISTRATION								
16111 511000 SAL	SAI ARIES FIII TIME	204 058 00		004 058 00	44 750 00	770	0,7		
	SALARIES, PART TIME	9.775.00		9.775.00	610.08	7 157 18	2 617 82	170,048.33	73.7%
513000 OVE	OVERTIME	8,450.00		8,450.00	0.00	6.881.86	1.568.14	7.041.67	81.4%
	LONGEVITY	975.00		975.00	00.00	975.00	0.00	812.50	100.0%
	HEALTH INSURANCE	22,295.00		22,295.00	00.0	22,295.00	0.00	18,579.17	100.0%
	WORKER'S COMPENSATION	511.00		511.00	00.00	511.00	0.00	425.83	100.0%
	MEDICARE	3,249.00		3,249.00	00.0	3,249.00	0.00	2,707.50	100.0%
	UNIFORM	820.00		820.00	00.0	820.00	00.00	683.33	100.0%
	8	8,690.00		8,690.00	00.0	8,690.00	0.00	7,241.67	100.0%
		16,500.00		16,500.00	00.0	9,886.10	6,613.90	13,750.00	59.9%
	ELECTRICITY	42,015.00		42,015.00	963.62	22,004.23	20,010.77	35,012.50	52.4%
	ER	5,000.00		5,000.00	00.00	2,097.60	2,902.40	4,166.67	42.0%
524300 MAIN	MAINTENANCE BUILDING	129,394.00		129,394.00	3,027.48	86,177.71	43,216.29	107,828.33	%9.99
	MAINTENANCE GROUNDS	00.00		0.00	00.00	0.00	0.00	0.00	#DIV/0i
	REPAIRS & MAINTENANCE			0.00	00.00	00.00	0.00	00.00	#DIV/0i
524500 MAIN	MAINTENANCE OFFICE EQUIP	5,34		5,344.00	00.00	3,039.00	2,305.00	4,453.33	26.9%
	MAINTENANCE LIBRARY EQUII			0.00	0.00	00.00	0.00	00.00	#DIV/0i
	MEDICAL REPORTS & BILLS	299.00		299.00	00.00	163.00	136.00	249.17	54.5%
	EMPLOYEE TRAINING			315.00	0.00	0.00	315.00	262.50	0.0%
	ADVERTISING & PUBLIC RELA			250.00	00.00	208.80	41.20	208.33	83.5%
	POSTAGE	3,500.00		3,500.00	6.50	1,379.75	2,120.25	2,916.67	39.4%
	PRINTING	1,314.00		1,314.00	0.00	68.73	1,245.27	1,095.00	5.2%
	OFFICE SUPPLIES	900.00		900.00	00.0	120.64	779.36	750.00	13.4%
	CUSTODIAL SUPPLIES	10,650.00		10,650.00	00.0	8,377.81	2,272.19	8,875.00	78.7%
	GASOLINE	300.00		300.00	00.00	327.88	(27.88)	250.00	109.3%
	IN-STATE TRAVEL	350.00		350.00	47.04	505.40	(155.40)	291.67	144.4%
573000 DUE	DUES & MEMBERSHIP	550.00		220.00	0.00	580.00	(30.00)	458.33	105.5%
TOT,	TOTAL LIBRARY ADMIN	475,504.00	0.00	475,504.00	16,407.10	346,131.58	129,402.42	396,253,33	72.8%

		ORIG./ADJ.		ADJUSTED	SPENT	SPENT		PROJECTED	%
		APPROPRTNS.	TRANSFER	BUDGET	APRIL	JULY - APRIL	BALANCE	10 MONTHS	EXP
	LIBRARY PUBLIC SERVICE								
16121									
511000	WAGES, FULL TIME	657,730.00		657,730.00	33798.71	487,102.08	170.627.92	548.108.33	74.1%
511100	WAGES, PART TIME	197,601.00		197,601.00	11083.79	144,692.03	52,908.97	164,667,50	
513000	OVERTIME	00.00		00.00	0.00	00.00	0.00		#
514800	LONGEVITY	7,472.00		7,472.00	0.00	4,871.43	2,600.57	6,226.67	
517000	HEALTH INSURANCE	105,465.00		105,465.00	0.00	105,465.00	0.00	ω	,
517200	WORKER'S COMPENSATION	1,819.00		1,819.00	0.00	1,819.00	0.00		L
517800	MEDICARE	12,511.00		12,511.00	0.00	12,511.00	0.00		
517900	LIFE INSURANCE	00.00		00.00	0.00	00:00	00.00		+3
16122									
530000	PROFESSIONAL SERVICES	851.00		851.00	0.00	750.00	101.00	709.17	88.1%
534100	TELEPHONE	8,245.00		8,245.00	0.00	5,370.79	2.874.21	6.870.83	
552900	BOOKS/PER/FILM/CD/REC	280,369.95		280,369.95	9.520.71	205,372.52	74,997,43	233 641 63	
573000	DUES	0.00		0.00	00.00	0.00	0.00		#
	TOTAL LIB PUBLIC SERVC	1,272,063.95	0.00	1,272,063.95	54,403.21	967,953.85	304,110.10	1,060,053.29	76.09%
	LIBRARY TECH SERVICE								
16131									
511000	SALARIES, FULL TIME	146,941.00		146,941.00	8,442.13	115,376,09	31.564.91	122 450 83	78.5%
511100	SALARIES, PART TIME	12,034.00		12,034.00	694.26	9,367.97	2,666.03	10.028.33	
514800	LONGEVITY	1,975.00		1,975.00	0.00	1,537.50	437.50	1.645.83	
517000	HEALTH INSURANCE	32,599.00		32,599.00	00.00	32,599.00	0.00	7	_
517200	WORKER'S COMPENSATION	499.00		499.00	0.00	499.00	0.00		Ľ.
517800	MEDICARE	2,334.00		2,334.00	00.00	2,334.00	0.00	1,945.00	100.0%
16132									
000000	COMPUIER SERVICE	73,969.00		73,969.00	326.09	59,745.76	14,223.24	61,640.83	80.8%
542200	PROCESSING SUPPLIES	11,550.00		11,550.00	206.25	10,354.12	1,195.88	9,625.00	89.6%
573000	DUES	0.00		0.00	0.00	0.00	0.00	0.00	#DIV/0i
	TOTAL LIBRARY TECH SERV	281,901.00	0.00	281,901.00	9,668.73	231,813.44	50,087.56	234,917.50	82.23%
	TOTAL LIBRARY DEPARTMT	2,029,468.95	0.00	2.029.468.95	80 479 04	1 545 898 87	483 600 08	1 691 224 13	76 1707
			22:5	4,044,100,00	10.01	10.000,010,1	400,000,00		

Belmont Public Library Activity Report For The Month of March 2014

Days open Days open		30 31	
Agency	March <u>2014</u>		Increas March 2
Adult Juvenile Total	25,722 25,292 51,014		1,51 2,02 3,54
		ooks & eBo	oks (incl
Checkouts	1371		
Average Da	aily Circulat	ion	
	2014	2013	

Cumulated	Cumulated Increase
<u>2014</u>	Over 2013
72,146	74
68,349	3,449
140,495	3,523
	2014 72,146 68,349

cluded in above figures)

	2014	2013
Adult	830	807
Juvenile	816	776

Non-Book (included in above figures)

Adult	10,907	245	31,094	(484)
Juvenile_	4,118	(306)	11,782_	(823)
Total	15,025	(61)	42,876	(1,307)

DVD				
Adult	7,861	226	22,504	(202)
Juvenile	2,981	(350)	8,611	(851)
Total	10,842	(124)	31,115	(1,053)

Internet Us	t Use	
Internet	t 1,75	751

Interlibrary Lo	an:	
Borrowed	15	
Loaned	26	
Faxed	-	

Young Adult Circulation		
1,810	(33)	5,270

Reference and Info	ormation
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	March	Increase Over	Cumulated	Cumulated Increase
	<u>2014</u>	March 2013	<u>2014</u>	Over 2013
Adult	3,224	(586)	10,094	(652)
Email	3	(7)	26	(3)
Total	3,227	(593)	10,120	(655)

Book Processing

Added:

1,086

Withdrawn:

925

Repaired:

42

Meeting Room Use Room Assembly Flett Misc. Total	Times Used 27 35 12 74	Attendance 1,101 838 132 2,071	Cumulated Times Used 67 370 35 472	Cumulated <u>Attendance</u> 2,586 2,199 <u>477</u> 5,262		
Library Sponsored Programs (included in above figures)						
Adult	7	179	21	496		
Juvenile	34	1,354	93	3,494		
Young Adult	7_	108	15_	221		
Total	48	1,641	129	4,211		

Circulating Passes:			Pass Cumulated
Aquarium	41		116
Audubon	6		9
Boston By Foot	-	(Passes not available in Mar.)	-
Children's	20		50
DeCordova	9		21
Discovery	13		29
Essex/Peabody	7		35
Fine Arts	27		102
Fruitlands	-	(Passes not available in Mar.)	-
Gardner	9		29
Harvard Art	-	(Closed until Fall of 2014)	-
Harvard Natural History	8		24
Institute of Contemp. A	9	8	23
Kennedy Library	3		9
Mass Parks Pass	1		1
Orchard House	2		4
Plimoth Plantation	3		3
Science	32		93
Zoos	5	_	12
Total	195		560